

ELIAS MOTSOLEDI LOCAL MUNICIPALITY

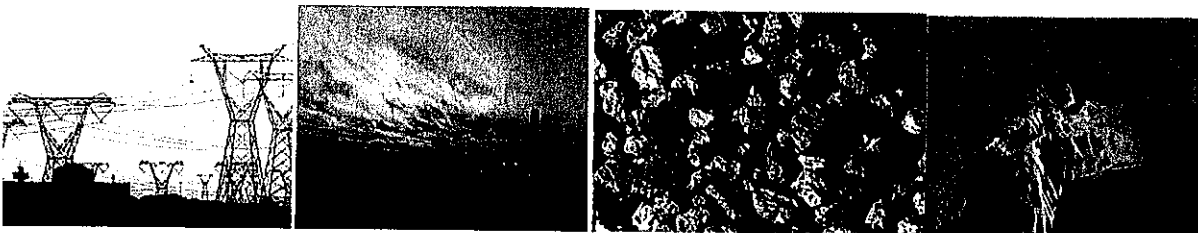


REVISED 2021/2022 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN



"Thé agro-economical and ecotourism heartland"

Motto: The sunshine valley



Contents

1. INTRODUCTION	3
2. LEGISLATION	4
3. METHODOLOGY AND CONTENT	5
4. VISION, MISSION AND VALUES	6
5. STRATEGIC OBJECTIVES	7
6. STRATEGIC ALIGNMENT	8
7. PROJECTED MONTHLY REVENUE AND EXPENDITURE	11
8. SERVICE DELIVERY AND PERFORMANCE INDICATORS	12
8.1. OFFICE OF THE MUNICIPAL MANAGER	18
8.2. CORPORATE SERVICES	29
8.3. BUDGET AND TREASURY	38
8.4. COMMUNITY SERVICES	38
8.5. DEVELOPMENTAL PLANNING AND LOCAL ECONOMIC D	48
8.6. EXECUTIVE SUPPORT	36
8.7. INFRASTRUCTURE SERVICES	67
9. DETAILED CAPITAL WORKS PLAN	74
10. CONCLUSION	91

1. INTRODUCTION

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councilor's, municipal manager, senior managers and community."

2. LEGISLATION

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-

- (a) projections for each month of-
 - (i) revenue to be collected, by source; and
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.

The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Elias Motsoaledi Local Municipality:

1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹ *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

¹ Section 1 of the MFMA defines a "vote" as:

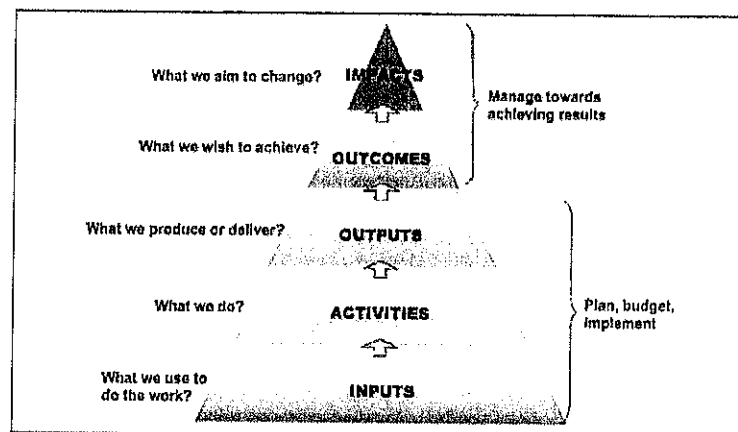
- a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and
- b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

3. METHODOLOGY AND CONTENT

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Elias Motsoaledi Local Municipality is aligned to the Key Performance Areas (KPAs) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by the municipality in the development of the SDBIP is in line with the Logic Model methodology proposed by National Treasury as contained in the Framework for Managing Programme Performance Information ²(FMPPi) that was published in May 2007. The accompanying figure as an extract from the FMPPi is hereby indicated.

The Logic Model was followed whereby desired impacts were identified for each strategic objective with measurements and targets contributing to the achievement of those impacts. This was followed by the identification of programmes and associated outcomes and measurements and targets contributing to the achievement of those outcomes. Then SMART programme objectives and short, medium and long terms strategies were developed to achieve the outcomes and associated output indicators and targets.



Thereafter projects were identified with quarterly activities and required budget as well as required human resources, furniture and equipment (inputs). This process was used to prioritise projects, capital items to be acquired and the personnel budget.

The strategies of the municipality, which are linked to programmes, measurement and targets as well as projects focus on and are aligned to the National and Provincial priorities.

The key performance indicators and targets as well as the projects that are contained in this SDBIP are to measure, monitor and report on the implementation of the outcomes and strategies identified in the strategic phase of the IDP. Indicators are assigned quarterly targets and responsibilities to monitor performance.

The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames as indicated on this plan. The second layer of the SDBIP, that need not be made public, will deal with the breakdown of more details of outputs per department and will be contained in the departmental managers SDBIPs.

² The Framework for Managing Programme Performance Information is available at: www.treasury.gov.za

4. VISION, MISSION AND VALUES

The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Elias Motsoaledi Local Municipality's vision is one that "wishes" for a future that deals with the many challenges and needs of the community in building the first city since 1994. The **Vision** of Elias Motsoaledi Local Municipality is:

"Thé agro-economical and ecotourism heartland"

Motto:

The sunshine valley

Elias Motsoaledi Local Municipality has summarized its objectives into the following mission statement that should provide everyone involved with the municipality (either as employee, stakeholder or community member) with the answer to justify the reason for its existence.

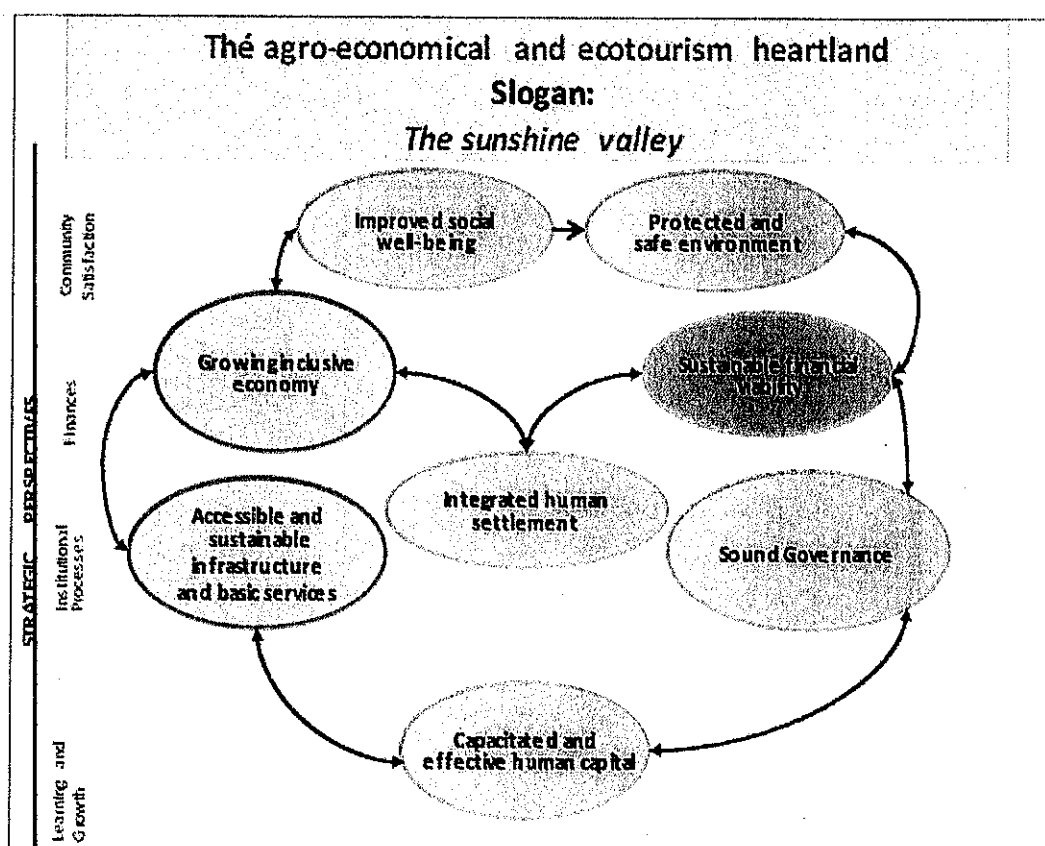
- To ensure provision of sustainable services
- To deepen democracy through public participation and communication
- Provision of services in a transparent, fair and accountable manner
- Provide public value for money
- To create a conducive environment for job creation and economic growth

The **Value** system of Elias Motsoaledi Local Municipality is articulated in the table below as follows:

Value	Description
People first	Everybody is empowered within the whole community
Transparency	Invite and encourage public sharing and democratic participation in council's activities.
Commitment	Focus and concentrate on council's core activities in a consistent manner.
Integrity	Conduct council's business in a fair, responsible, flexible, equitable and honest manner.
Accountability	Report regularly to all stakeholders regarding council's actual performance.
Environmental Conscious	Taking care of the sensitive environment to ensure that the vision is achieved.
Empowerment	To be seen to be empowering our people, knowledge is power.
Service excellence	In all aspects of conducting ourselves and our mandate, we will focus on service excellence.
Change	In order to move to a better quality life, something different needs to be done from what is being done now. In this regard change will be the main driver of doing things differently

5. STRATEGIC OBJECTIVES

The Strategy Map below developed during the Strategic Planning Workshop held on the 18th-19th January 2016 inclusive depicts the Strategic Objectives on how the Elias Motsoaledi Local Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All the outputs contained in the SDBIP are aligned to the attainment of one or more of these objectives:



6. STRATEGIC ALIGNMENT

The strategy developed for Elias Motsoaledi Local Municipality (EMLM) should adhere to, incorporate and support various strategies and intentions of government both at national and provincial levels. Based on these strategic plans and priorities or objectives, Elias Motsoaledi Local Municipality has developed the following tabular matrix to plot how the strategic objectives will align to the different objectives and priorities developed from various spheres of government, as follows:

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Putting people and their concerns first	Social protection	Contributing to a better Africa and a better world	11 Create a better South Africa and contribute to a better and safer Africa and World		Improved social well-being	Creation of a safe social environment with the provision of a centralized, accessible multi-disciplined service center (Thusong)
	Transforming society and uniting the country	Social cohesion and nation building	3 All people in South Africa feel and are safe			
	Building safer communities	Improving the quality of and expanding access to education and training	1 Improved quality of basic education			
Sound financial management and accounting	Fighting corruption	Fighting corruption and crime	9 A responsive, accountable, effective and efficient local government system	Implement a differentiated approach to municipal financing, planning and support	Sustainable financial viability	Increased generation of own revenue and sufficient reserves for investment into communities. Reduced grant dependency

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMLM Strategic Goals	EMLM Outcomes
Demonstrating good governance and administration			12 An efficient, effective and development oriented public service and an empowered, fair and inclusive citizenship	Single Window of co-ordination	Sound Governance	Unqualified audit opinion
Sound institutional and administrative capabilities	Reforming the public service		5 Skilled and capable workforce to support an inclusive growth path	Improved municipal financial and administrative capacity	Capacitated and effective human capital	Efficient workforce
Delivering municipal services	Improving infrastructure	Ensuring access to adequate human settlements and quality basic services	6 An efficient, competitive and responsive economic infrastructure network	Improved access to Basic Services	Accessible and sustainable infrastructure and basic services	Reduction in basic service backlogs in our communities
	An economy that will create more jobs	Radical economic transformation, rapid economic growth and job creation	4 Decent employment through inclusive economic growth	Implement the Community work programme and Co-operatives supported Deepen democracy through a refined ward committee model	Growing inclusive economy	Improved economic condition
	An inclusive and integrated rural economy	Rural development, land and agrarian reform and food security	7 Vibrant, equitable and sustainable rural communities with food security for all	Actions supportive of the Human Settlement outcomes	Integrated Human Settlement	Improved living conditions

Back to Basics Priorities	National Development Plan	Medium Term Strategic Framework	National Outcomes	Outcome 9 Outputs	EMM Strategic Goals	EMM Outcomes
Delivering municipal services (Contd.)	Reversing the spatial effect of apartheid		8 Sustainable human settlements and improved quality of household life		Integrated Human Settlement	Improved living conditions
	Transition to a low-carbon economy		10 Environment assets and natural resources that are well protected and continually enhanced		Protected and safe environment	The protection of flora and Fauna for sustainable eco-tourism and agro-economy
	Quality health care for all		2 A long and healthy life for all South Africans			

7. PROJECTED MONTHLY REVENUE AND EXPENDITURE

One of the most important and basic priorities for any municipality is to collect all its revenue as budgeted for – the failure to collect all such revenue will undermine the ability of the municipality to deliver on services. The municipality MUST ensure that it has instituted measures to achieve monthly revenue targets for each revenue source. The revenue projections relate to actual cash expected to be collected and should reconcile to the cash flow statement approved with the budget documentation. The reason for specifying actual revenue collected rather than accrued (billed) revenue is to ensure that expenditure does not exceed actual income.

The expenditure projections relate to cash paid and should reconcile to the cash flow (reconciliation between revenue and expenditure per month) It is necessary to manage and monitor cash flow on a monthly basis to ensure that expenditure do not exceed income, which if not properly managed might lead to the municipality running into financial difficulties.

This section of the document is based upon the Budget MBRR B1 Schedules that serve as supporting documentation for the budget, in particular Schedules SB 12 - SB 17 and will deal with the following:

Monthly Revenue Projections:	Monthly Expenditure Projections:	Cash Flow Projections:
a. Revenue by source; b. Revenue by vote; c. Revenue in terms of standard classifications.	a. Expenditure by type; b. Overall expenditure: i. By vote ii. In terms of standard classifications c. Capital expenditure: i. By vote ii. In terms of standard classifications	a. Cash receipts by source b. Cash payments by type

The SDBIP information on revenue and expenditure will be monitored and reported monthly in terms of section 71 of the MFMA

TABLE SB 12: ADJUSTMENT BUDGET – MONTHLY REVENUE AND EXPENDITURE (MUNICIPAL VOTE)

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Budget	Adjusted Budget	Adjusted Budget	
R thousands																
Revenue by Vote																
Vote 1 - Executive and Council	17 842	-	-	-	-	20 725	-	-	4 253	-	-	-	42 820	45 222	44 367	
Vote 2 - Municipal Manager	17 582	-	-	-	-	9 602	-	-	14 250	-	-	735	42 149	44 514	43 672	
Vote 3 - Budget and Treasury	14 720	4 992	5 405	4 815	4 922	13 034	5 552	2 016	6 025	11 767	11 405	2 547	87 200	74 109	73 588	
Vote 4 - Corporate Services	19 478	-	-	-	-	14 388	-	-	12 881	-	-	-	46 748	49 372	48 438	
Vote 5 - Community Services	22 467	1 366	1 487	1 341	1 296	14 201	1 416	684	12 913	12 855	11 559	15 415	96 980	139 793	142 565	
Vote 6 - Technical Services	34 531	16 955	19 697	17 887	5 250	35 336	8 762	257	29 510	31 836	31 685	39 633	271 139	251 313	258 841	
Vote 7 - Developmental Planning	6 275	198	225	274	199	4 578	302	10	3 876	904	213	124	17 179	15 681	15 409	
Vote 8 - Executive Support	9 113	-	-	-	-	9 954	-	-	2 804	-	-	-	21 871	23 098	22 551	
Total Revenue by Vote	141 988	23 512	26 814	24 117	11 667	121 817	16 032	2 948	86 513	57 363	54 862	58 453	626 085	643 102	649 542	
Expenditure by Vote																
Vote 1 - Executive and Council	2 575	2 642	2 595	2 565	2 320	2 930	2 281	3 448	2 896	3 155	2 788	3 222	33 407	38 618	40 204	
Vote 2 - Municipal Manager	3 362	3 260	3 031	4 296	3 839	5 137	5 163	2 893	3 376	2 430	1 304	2 094	40 174	34 964	36 493	
Vote 3 - Budget and Treasury	10 315	4 099	6 084	2 945	4 501	5 637	4 404	3 808	4 227	3 984	3 942	4 957	58 902	57 311	54 889	
Vote 4 - Corporate Services	4 512	1 660	301	3 764	1 349	1 395	2 644	1 521	3 337	1 841	1 882	2 422	26 627	37 204	38 800	
Vote 5 - Community Services	4 856	5 606	5 411	6 028	5 355	8 018	5 376	13 617	13 484	14 039	13 255	17 207	112 253	105 791	106 641	
Vote 6 - Technical Services	3 039	18 584	20 509	17 960	11 414	20 487	19 855	22 298	23 095	22 588	18 885	24 729	223 441	234 489	243 734	
Vote 7 - Developmental Planning	582	587	652	623	584	1 291	693	625	1 189	650	904	834	9 215	11 725	12 239	
Vote 8 - Executive Support	1 539	1 773	1 546	1 713	2 008	2 934	1 927	1 631	1 672	1 630	1 779	1 803	21 955	16 312	17 023	
Total Expenditure by Vote	30 780	38 212	40 119	39 883	31 371	47 829	42 343	49 840	53 276	50 318	44 738	57 267	525 975	536 415	550 024	
Surplus/ (Deficit)	111 207	(14 700)	(13 304)	(15 766)	(19 703)	73 988	(26 311)	(46 892)	33 236	7 045	10 124	1 186	100 110	106 688	99 518	

TABLE SB 13: ADJUSTMENT BUDGET – MONTHLY REVENUE AND EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description - Standard classification	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year	Adjusted Budget	Budget Year +1	Budget Year +2
R thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Budget	Budget	Budget	Budget
Revenue - Functional																
Governance and administration	85 720	4 992	5 405	4 815	4 922	72 066	5 552	2 016	45 129	13 161	11 699	8 664	264 142	254 059	250 145	
Executive and council	20 279	—	—	—	—	22 573	—	—	5 817	—	—	—	48 689	51 400	50 427	
Finance and administration	60 363	4 992	5 405	4 815	4 922	46 434	5 552	2 016	35 262	13 161	11 699	8 664	203 286	189 798	187 089	
Internal audit	5 078	—	—	—	—	3 059	—	—	4 050	—	—	—	12 188	12 872	12 628	
Community and public safety	9 736	31	14	21	17	6 509	125	—	8 309	3 554	4 802	20 659	53 777	95 281	97 927	
Community and social services	2 766	10	8	6	3	2 827	2	—	2 191	278	231	1 572	9 914	10 479	10 286	
Sport and recreation	6 933	—	—	—	—	3 686	—	—	2 840	—	—	—	13 438	14 227	13 960	
Public safety	17	21	6	15	14	17	123	—	3 278	3 275	4 570	19 088	30 425	70 575	73 680	
Economic and environmental services	25 492	8 789	12 382	5 562	2 833	28 282	1 054	1 298	17 873	9 297	5 959	8 352	127 153	132 324	134 206	
Planning and development	9 293	198	225	274	199	7 235	302	10	5 444	904	213	124	24 422	23 330	22 914	
Road transport	15 025	8 570	12 157	5 298	2 634	20 028	752	664	12 428	8 392	5 746	8 229	99 914	106 018	108 372	
Environmental protection	1 174	—	—	—	—	1 020	—	624	—	—	—	—	2 818	2 976	2 919	
Trading services	21 039	9 720	9 013	13 719	3 896	14 959	9 301	20 257	28 715	11 537	13 241	25 615	181 013	161 427	167 255	
Energy sources	10 742	8 919	8 214	12 920	3 096	9 604	8 675	20 257	18 836	10 408	12 123	24 867	148 660	127 482	133 340	
Waste management	10 297	801	799	799	800	5 356	626	0	9 878	1 130	1 119	748	32 353	33 945	33 925	
Other																
Total Revenue - Functional	141 988	23 512	26 814	24 117	11 667	121 817	16 032	23 572	100 026	37 549	35 701	63 290	626 085	643 102	649 542	
Expenditure - Functional																
Governance and administration	22 425	15 845	14 060	17 038	15 981	19 140	17 730	14 070	16 043	13 625	12 717	21 715	200 389	202 371	205 226	
Executive and council	2 807	2 909	2 883	2 966	2 599	3 339	3 285	3 715	3 362	3 436	3 071	3 697	38 071	44 307	46 137	
Finance and administration	19 099	12 476	10 907	13 108	11 739	13 845	12 737	9 815	11 944	9 635	9 062	17 339	151 708	149 733	150 392	
Internal audit	519	459	270	964	1 613	1 955	1 708	540	736	553	584	678	10 611	8 331	8 698	
Community and public safety	2 215	2 490	2 235	2 646	2 204	3 771	2 571	9 446	9 832	10 017	9 216	12 427	69 070	79 456	82 820	
Community and social services	277	233	271	278	295	464	334	249	325	254	345	2 623	5 947	7 586	7 920	
Sport and recreation	688	770	723	988	712	1 310	856	717	717	761	387	—	8 609	13 320	13 906	
Public safety	1 250	1 487	1 241	1 401	1 198	1 967	1 382	8 480	8 790	9 003	8 484	9 805	54 515	58 550	60 994	
Economic and environmental services	3 159	3 796	8 057	5 703	3 325	6 068	4 923	9 743	11 587	10 852	12 209	18 336	97 769	103 883	108 354	
Planning and development	907	913	991	1 067	936	1 848	1 053	967	1 615	1 089	1 348	1 422	14 154	16 773	17 506	
Road transport	2 204	2 835	7 018	4 583	2 388	4 221	3 871	8 776	9 973	9 774	10 861	16 914	83 417	86 416	90 124	
Environmental protection	48	48	48	53	—	—	—	—	—	—	—	—	197	693	724	
Trading services	2 981	16 081	15 766	14 435	9 861	18 850	17 419	11 580	12 408	12 813	11 252	15 542	158 747	150 705	153 623	
Energy sources	985	13 609	13 244	11 840	7 422	15 616	15 095	8 021	9 391	9 420	8 204	11 074	123 932	132 795	138 598	
Waste management	1 985	2 473	2 523	2 655	2 439	3 234	2 023	3 559	3 015	3 393	3 048	4 468	34 815	17 910	15 025	
Other																
Total Expenditure - Functional	30 780	38 212	40 119	39 883	31 371	47 829	42 343	44 840	49 869	47 318	45 393	68 020	525 975	536 415	550 024	
Surplus/ (Deficit) 1.	111 207	(14 700)	(13 304)	(15 766)	(19 703)	73 988	(26 311)	(21 268)	50 157	(9 769)	(9 692)	(4 729)	100 110	106 688	99 518	

TABLE SB 14: ADJUSTMENT BUDGET – MONTHLY REVENUE AND EXPENDITURE

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1	Budget Year +2	2023/24
R thousands	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Budget	Budget	Budget	Adjusted Budget
Revenue By Source																
Property rates	3 554	3 154	3 430	3 186	3 326	3 327	3 326	1 761	990	5 793	5 929	4 838	42 616	40 498	42 280	
Service charges - electricity revenue	8 791	8 152	8 214	12 816	3 096	7 823	8 675	11 773	11 151	13 784	14 168	12 921	121 343	108 591	113 369	
Service charges - refuse revenue	803	801	799	799	800	803	626	0	1 140	1 130	1 119	748	9 568	9 882	10 316	
Rental of facilities and equipment	50	82	58	62	52	58	36	—	66	236	39	158	958	936	977	
Interest earned - external investments	197	304	157	41	—	180	250	250	250	250	250	321	2 432	1 980	2 067	
Interest earned - outstanding debtors	1 367	1 419	1 451	1 496	1 527	1 552	1 523	254	1 904	1 969	2 011	1 887	18 360	9 180	7 408	
Dividends received	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Fines, penalties and forfeits	43	21	6	(15)	14	13	123	4	7 699	6 577	7 572	8 928	30 986	70 652	73 761	
Licences and permits	415	534	674	551	479	486	664	444	444	444	444	444	6 026	5 460	5 701	
Agency services	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Transfers and subsidies	126 640	272	538	267	235	101 179	165	385	72 665	4 415	495	381	307 637	322 626	316 577	
Other revenue	127	55	64	123	36	20	593	14	106	75	37	5 579	6 829	692	722	
Gains	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Total Revenue	141 988	14 794	15 391	19 325	9 575	115 421	16 032	14 886	96 416	34 653	32 085	36 205	546 753	570 496	573 178	
Expenditure By Type																
Employee related costs	11 813	11 829	11 656	12 948	12 165	20 179	13 462	12 163	12 163	12 163	12 166	12 183	164 891	170 102	177 553	
Remuneration of councillors	2 020	2 020	2 020	2 020	1 866	2 403	2 085	2 184	2 192	2 192	2 192	2 192	25 386	28 428	29 565	
Debt impairment	—	—	—	—	—	—	—	—	—	—	—	—	48 932	50 675	52 904	
Depreciation & asset impairment	—	—	—	—	—	—	—	—	—	—	—	—	57 692	60 845	63 522	
Finance charges	—	986	(953)	4	2	—	193	179	205	115	90	23	845	2 653	1 880	
Bulk purchases	111	10 612	11 630	8 572	6 954	7 681	7 345	7 965	8 125	8 202	10 895	11 942	100 035	114 656	119 701	
Other materials	969	2 022	7 355	4 096	1 265	1 601	10 271	(2 697)	1 803	1 162	1 928	2 953	32 727	20 372	20 640	
Contracted services	3 923	8 429	6 939	10 131	6 734	13 748	6 503	(6 526)	4 095	3 953	2 230	4 926	65 086	51 538	46 479	
Transfers and subsidies	235	365	164	259	223	166	404	524	234	221	236	241	3 271	3 943	4 116	
Other expenditure	11 709	1 949	1 307	1 853	2 161	2 050	2 081	1 736	4 409	2 583	2 256	3 017	37 110	33 203	34 663	
Losses	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Total Expenditure	30 780	38 212	40 119	39 883	31 371	47 829	42 343	15 528	33 226	30 591	31 993	144 100	525 975	536 415	550 024	
Surplus/(Deficit)	111 207	(23 417)	(24 728)	(20 558)	(21 796)	67 592	(26 311)	(642)	63 190	4 062	73	(107 895)	20 778	34 082	23 154	
(monetary allocations) (National / Provincial and District)																
(monetary allocations) (National / Provincial Departmental Agencies, Provincial and subsidies - capital (in-kind all))	—	8 717	11 423	4 792	2 092	6 396	—	—	11 295	11 993	10 562	12 062	79 332	72 606	76 364	
Surplus/(Deficit) after capital transfers	111 207	(14 700)	(13 304)	(15 766)	(19 703)	73 988	(26 311)	(642)	74 485	16 055	10 635	(95 834)	100 110	106 688	99 518	

TABLE SB 15: ADJUSTMENT BUDGET – MONTHLY CASH FLOW

Monthly cash flows	Budget Year 2021/22												Medium Term Revenue and			
													Budget Year		Budget Year +1	
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget	Adjusted	Budget	Adjusted
Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Budget	Budget	Budget	Budget
Cash Receipts By Source																
Property rates	2 693	2 286	2 287	2 035	2 302	2 559	2 488	2 286	2 287	2 035	2 302	8 483	34 083	30 907	31 931	
Service charges - electricity revenue	8 289	7 581	8 119	7 580	6 434	7 702	7 501	5 581	6 119	6 590	4 434	5 705	81 604	101 955	102 930	
Service charges - refuse	461	393	411	383	309	405	617	393	411	383	399	3 914	8 568	8 755	9 978	
Rental of facilities and equipment	54	69	19	48	51	80	20	69	19	48	51	430	936	936	977	
Interest earned - external investments	200	98	98	—	—	160	—	—	59	—	—	1 757	2 432	1 980	2 067	
Interest earned - outstanding debtors	111	162	64	67	109	410	62	162	64	67	109	6 974	8 360	795	641	
Fines, penalties and forfeits	43	21	6	15	14	13	1 167	21	6	15	14	8 449	9 783	15 331	16 006	
Licences and permits	415	534	674	551	479	486	268	534	674	551	479	380	6 026	5 460	5 701	
Transfers and Subsidies - Operational	126 712	2 780	—	—	989	100 929	—	—	76 227	—	—	—	307 637	322 626	316 577	
Other revenue	821	1 230	—	1 355	—	1 409	813	413	125	237	215	212	6 829	692	722	
Cash Receipts by Source	139 778	15 154	11 639	12 033	10 776	114 194	12 936	9 557	85 991	9 915	8 002	36 304	456 279	489 449	487 530	
Other Cash Flows by Source																
Transfers and subsidies - capital (monetary allocation)	31 000	—	15 000	—	11 348	—	—	—	22 424	—	—	—	79 772	72 606	76 364	
Transfers and subsidies - capital (monetary allocation)	—	—	(10)	(26)	(32)	25	—	—	—	—	—	369	325	(3 247)	—	
Increase (decrease) in consumer deposits	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Decrease (increase) in non-current receivables	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Decrease (increase) in non-current investments	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—	
Total Cash Receipts by Source	170 778	15 144	26 612	12 033	22 092	114 219	12 936	9 557	108 415	9 915	8 002	36 673	546 376	558 808	560 648	
Cash Payments by Type																
Employee related costs	11 813	11 829	11 656	12 948	12 165	20 179	12 591	11 829	11 656	12 948	12 165	13 111	154 891	170 102	177 553	
Remuneration of councillors	2 020	2 020	2 020	2 020	1 866	2 403	2 082	2 020	2 020	2 020	1 866	3 028	25 386	28 428	29 565	
Finance charges	20	12	4	4	2	—	791	10	4	4	2	30	845	2 653	1 880	
Bulk purchases - Electricity	11 178	10 612	11 630	8 572	6 954	7 681	7 259	7 612	8 630	7 572	6 954	5 381	100 035	114 656	119 701	
Other materials	13 325	2 022	7 355	4 086	1 265	1 601	227	2 022	7 355	4 086	1 265	13 933	58 561	28 778	30 507	
Contracted services	4 814	3 210	6 502	3 462	6 734	5 786	3 314	4 210	6 502	9 462	6 734	4 358	65 086	51 538	45 479	
Transfers and grants - other	235	365	164	259	223	166	275	365	164	259	223	572	3 271	3 943	4 116	
Other expenditure	11 709	6 905	1 744	3 421	2 161	6 283	3 263	—	—	—	—	1 623	37 110	33 203	34 663	
Cash Payments by Type	55 114	36 976	41 076	34 783	31 371	44 099	29 761	28 069	36 331	36 362	29 210	42 033	445 185	433 300	443 465	
Other Cash Flows/Payments by Type																
Capital assets	2 528	7 824	6 628	2 316	3 598	6 893	7 658	7 824	6 628	6 316	9 598	10 648	78 458	85 145	78 358	
Repayment of borrowing	965	973	258	245	—	—	959	973	258	245	—	7 395	12 271	11 347	8 120	
Other Cash Flows/Payments																
Total Cash Payments by Type	58 607	45 773	47 962	37 344	34 968	50 992	38 379	36 866	43 217	42 923	38 807	60 076	535 914	549 373	559 648	
NET INCREASE/(DECREASE) IN CASH HELD	112 172	(30 630)	(21 350)	(25 311)	(12 876)	63 226	(25 442)	(27 309)	65 198	(33 008)	(30 808)	(23 403)	10 462	9 435	1 000	
Cash/cash equivalents at the month/year beginning	6 948	119 019	88 390	67 040	41 729	28 853	92 079	66 637	39 328	104 525	71 517	40 712	6 848	17 310	26 744	
Cash/cash equivalents at the month/year end:	119 019	88 390	67 040	41 729	28 853	92 079	66 637	39 328	104 525	71 517	40 712	17 310	17 310	26 744	27 744	

TABLE SB 16: ADJUSTMENT BUDGET – MONTHLY CAPITAL EXPENDITURE (MUNICIPAL VOTE)

Description - Municipal Vote	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands															
<u>Multi-year expenditure appropriation</u>															
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services	28	244	188	-	-	-	-	95	126	80	100	860	2 200	1 100	1 100
Vote 5 - Community Services	-	-	-	-	-	-	-	-	-	-	-	-	2 400	1 000	1 000
Vote 6 - Technical Services	2 500	5 126	4 349	2 316	2 086	6 893	114	4 024	3 448	4 592	5 308	17 224	57 980	82 321	17 600
Vote 7 - Developmental Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Executive Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Multi-year expenditure sub-total	2 528	5 370	4 537	2 316	2 086	6 893	114	4 024	3 574	4 687	5 388	17 324	58 840	86 921	19 700
<u>Single-year expenditure appropriation</u>															
Vote 1 - Executive and Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Budget and Treasury	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Corporate Services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services	-	-	-	-	498	-	-	-	-	-	-	2	500	2 000	900
Vote 6 - Technical Services	-	2 454	2 091	-	1 014	-	2 072	-	-	-	-	27 263	34 894	5 685	66 464
Vote 7 - Developmental Planning	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Executive Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	2 454	2 091	-	1 512	-	2 072	-	-	-	-	27 265	35 394	7 685	67 364
Total Capital Expenditure	2 528	7 824	6 628	2 316	3 598	6 893	2 187	4 024	3 574	4 687	5 388	44 589	94 234	94 606	87 064

TABLE SB 17: ADJUSTMENT BUDGET – MONTHLY CAPITAL EXPENDITURE (FUNCTIONAL CLASSIFICATION)

Description	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	Adjusted Budget
	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	
Capital Expenditure - Functional																
<i>Governance and administration</i>	28	244	188	-	-	-	1 079	-	126	95	80	100	1 939	2 200	1 100	
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Finance and administration	28	244	188	-	-	-	1 079	-	126	95	80	100	1 939	2 200	1 100	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Community and public safety</i>	-	-	-	-	498	-	-	-	-	-	-	-	-	-	-	
Community and social services	-	-	-	-	498	-	-	-	-	-	-	2	500	4 400	1 900	
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	2	500	1 500	-	
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	1 900	-	
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	1 000	1 900	
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Economic and environmental services</i>	2 500	6 913	6 440	2 316	3 009	6 893	835	4 823	5 186	6 992	6 702	5 674	58 284	76 206	73 064	
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Road transport	2 500	6 913	6 440	2 316	3 009	6 893	835	4 823	5 186	6 992	6 702	5 674	58 284	76 206	73 064	
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Trading services</i>	-	667	-	-	91	-	273	2 793	2 858	2 493	4 615	19 722	33 512	11 800	11 000	
Energy sources	-	667	-	-	91	-	273	2 793	2 858	2 493	4 615	19 722	33 512	11 800	11 000	
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Waste management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Other</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Capital Expenditure - Functional	2 528	7 824	6 628	2 316	3 898	6 893	2 187	7 616	8 169	9 581	11 397	25 498	94 234	94 606	87 064	

8. SERVICE DELIVERY AND PERFORMANCE INDICATORS

The high level non-financial measurable performance objectives in the form of service delivery targets and other performance indicators form part of this section of the SDBIP. These indicators and targets will be cascaded to departmental scorecards, which will be used for internal monitoring of the organisation and relevant individuals. The provision is made under section 54 (1)(c) of the MFMA that the mayor must consider and, make any revisions to the service delivery and budget implementation plan, provided that the revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustment budget.

8.1. OFFICE OF MUNICIPAL MANAGER

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	Key performance indicator	Original Budget R 01/2022	Adjustment Budget R 01/2022	Annual Budget R 01/2022	2021/2022			
					25% of KPI and Projects Attaining Organizational Targets by 30 Sept 2021	50% of KPI and Projects Attaining Organizational Targets by 31 December 2021	70% of KPI and Projects Attaining Organizational Targets by 31 March 2022	80% of KPI and Projects Attaining Organizational Targets by 30 June 2022
Performance Management	% of KPIs and projects attaining organizational targets (total organization)	n/a	n/a	80% of KPIs and projects attaining organizational targets (total organization) by 30 June 2022	25% of KPI and Projects Attaining Organizational Targets by 30 Sept 2021	50% of KPI and Projects Attaining Organizational Targets by 31 December 2021	70% of KPI and Projects Attaining Organizational Targets by 31 March 2022	80% of KPI and Projects Attaining Organizational Targets by 30 June 2022
								Performance report

	Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	1	Final SDBIP approved by Mayor within 28 days after approval of IDP/Budget	n/a	n/a	n/a	1	Final SDBIP Approved by Mayor Within 28 days After approval of IDP/Budget	Approved SDBIP	
Legal	Number of litigations reports created	n/a	n/a	New	3	litigations report created by 30 June 2022	1	litigation report created by 30 September 2021	2	litigation reports created by 31 December 2021	3	litigation reports created by 30 June 2022	Litigation reports

SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Signed deviation report
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KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget FY 2021/2022	Adjusted Budget FY 2021/2022	Annual Budget FY 2021/2022	Performance			
					Actual	End of year	Actual	End of year
Good Governance and oversight	Submission of Final audited (2020-2021) consolidated Annual Report to Council by 31 January 2022	n/a	n/a	1	Submission of Final audited (2020-2021) consolidated Annual Report to Council by 31 January 2022	n/a	1	Submission of Final audited (2020-2021) consolidated Annual Report to Council by 31 January 2022
	Submission of annual Oversight Report to Council by 31 March 2022	n/a	n/a	1	Submission of annual Oversight Report to Council by 31 March 2022	n/a	1	Submission of annual Oversight Report to Council by 31 March 2022
	2021/2022 IDP review process Plan approved by August 2021			1	2021/2022 IDP review process Plan approved by August 2021	n/a	1	2021/2022 IDP review process Plan approved by August 2021
Good Governance								

Programme	Key performance indicators	Original Budget R'000's 2021/2022	Adjusted Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
and oversight		n/a	n/a			Review Process plan Approved By August 2021	n/a		
IDP Development	Final IDP tabled and approved by Council by the 31 May 2022	n/a	n/a	1	1 Final IDP tabled and approved by Council by the 31 May 2022	n/a	n/a	n/a	1 Final IDP Tabled and Approved by Council by The 31 May 2022 Council resolution /IDP

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget 2021/2022	Adjusted Budget 2021/2022	Annual target	2021/2022			
					Report	End Feb	June	End June
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	AGSA audit report / AG action plan
	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 (Total organization)	n/a	n/a	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022 (Total organization)	n/a	n/a	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	Audit action plan

2021/2022														
Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Average
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr					
													(Total organization)	
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation)	n/a	n/a	76%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 31 December 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan (total organisation) by 30 June 2022	Quarterly IA follow up report				
Audit	Number of risk based internal audits conducted	n/a	n/a	New	8 risk based internal audits conducted by 30 June 2022	1 risk based internal audits conducted by 30 September 2021	n/a	n/a	8 risk based internal audits conducted by 30 June 2022	Risk based audit reports				

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R100's 2021/2022	Adjusted Budget R400's 2021/2022	Approved baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Risk management	number of security risk assessment conducted	n/a	n/a	4	4 security risk assessment conducted by 30 June 2022	1 security risk assessment conducted by 30 September 2021	2 security risk assessment conducted by 31 December 2021	3 security risk assessment conducted by 31 March 2022	4 security risk assessment conducted by 30 June 2022	Security assessment Report
Risk management	Number of project risk assessments conducted	n/a	n/a	4	4 project risk assessments conducted by 30 June 2022	1 project risk assessments conducted by 30 September 2021	2 project risk assessments conducted by 31 December 2021	3 project risk assessments conducted by 31 March 2022	4 project risk assessments conducted by 30 June 2022	Project Risk assessment reports
Risk management	Number of strategic and operational risk assessment conducted	n/a	n/a	4	4 strategic and operational risk assessment conducted by 30 June 2022	1 strategic and operational risk assessment conducted by 30 September 2021	2 strategic and operational risk assessment conducted by 31 December 2021	3 strategic and operational risk assessment conducted by 31 March 2022	4 strategic and operational risk assessment conducted by 30 June 2022	Strategic and operational Assessment reports

Programme	Key performance indicator	Original Budget R000's 2021/2022	Adjusted Budget R000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
						30 September 2021	by 31 December 2022	31 March 2022	
Risk management	Number of risk management training conducted	n/a	n/a	New	2 risk management training conducted by 30 June 2022	n/a	1 risk management training conducted by 31 December 2021	n/a	2 risk management training conducted by 30 June 2022
									Attendance register
	number of Risk Management reports submitted to the Risk Management Committee per quarter	n/a	n/a	4	4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2022	1 Risk Management reports submitted to the Risk Management Committee per quarter by 30 September 2021	2 Risk Management reports submitted to the Risk Management Committee per quarter by 31 December 2021	3 Risk Management reports submitted to the Risk Management Committee per quarter by 31 March 2022	4 Risk Management reports submitted to the Risk Management Committee per quarter by 30 June 2022
									Quarterly Risk management report

Programme	Key performance indicator	Original Budget R005 2021/22	Adjusted Budget R005 2021/22	Actual Budget R005 2022/23	Annual target	2021/22				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
	Number of quarterly Risk Management Committee meetings convened	n/a	n/a	4	4	1 quarterly Risk Management Committee meetings convened by 30 September 2021	2 quarterly Risk Management Committee meetings convened by 31 December 2021	3 quarterly Risk Management Committee meetings convened by 31 March 2022	4 quarterly Risk Management Committee meetings convened by June 2022	Attendance register and minutes
	% execution of identified risk management plan within prescribed timeframes per quarter (total organisation)	n/a	n/a	100%	100%	25% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter (total organisation) by 30 June 2022	Quarterly Risk assessment reports

8.2. CORPORATE SERVICES

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, efficient and efficient municipal institutions and administration

Programme	Key Performance Indicator	Original Budget R'000's 2021/2022	Adjusted Budget R'000's 2021/2022	Audited Baseline 2020/2021	Annual Target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Employment equity	Review of the Employment Equity Plan	n/a	n/a	1	1 Review of the Employment Equity Plan by 30 June 2022	n/a	n/a	n/a	1 Review of the Employment Equity Plan by 30 June 2022
	Submission of employment equity report to DOL by 31 st January 2022	n/a	n/a	1	1 Submission of employment equity report to DOL by 31 st January 2022	n/a	n/a	1 Submission of employment equity report to DOL by 31 st January 2022	Acknowledgement letter / email indicating reporting date

Programme	Key performance indicator	Original Budget FY 2021/22	Adjusted Budget FY 2021/22	Audited Baseline FY 2022	Annual target	2021/22				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
	% of employees with disabilities	n/a	n/a	1.13%	2% Of employees with disabilities by 30 June 2022	n/a	n/a	n/a	2% Of employees with disabilities by 30 June 2022	Human resource report
Skills programme	Number of employees approved for study financial assistance	Opex	Opex	0	3 employees approved for study financial assistance by 31 March 2022	n/a	3 employees approved for study financial assistance by 31 March 2022	n/a	n/a	Approved signed Application Form by Municipal Manager
WSP	Approval of reviewed WSP(work skills plan)	n/a	n/a	1	1 approved reviewed WSP by 30 June 2022	n/a	n/a	n/a	1 approved reviewed WSP by 30 June 2022	Council resolution / reviewed WSP

Programme	Key performance indicator	Original Budget R'000's 2021/2022	Adjustment in Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
	% of municipality's payroll budget actually spent on training and education of employees	1% of payroll budget	1% of payroll budget	0.6% of payroll budget	1% of municipality's payroll budget actually spent on training and education of employees by 30 June 2022	n/a	n/a	n/a	1% of municipality's payroll budget actually spent on training and education of employees by 30 June 2022	Budget report
LLF	Number of LLF meetings held (what does the meeting seeks to achieve?)	n/a	n/a	6	12 LLF meetings held by 30 June 2022	2 LLF meetings held by 30 September 2021	3 LLF meetings held by 31 December 2021	6 LLF meetings held by 31 March 2022	12 LLF meetings held by 30 June 2022	Attendance register and minutes

Performance Indicator	Key Performance Indicator	Optimal Budget FY 2021/22	Administered Budget FY 2021/22	Added Resource FY 2021/22	Annual Target	2021/22			
						15 Oct	24 Dec	31 Mar	30 Jun
ICT	% of reported ICT incidents resolved	n/a	n/a	New	90%-100% of reported ICT incidents resolved by 30 June 2022	90%-100% of reported ICT incidents resolved by 30 September 2021	90%-100% of reported ICT incidents resolved by 31 December 2021	90%-100% of reported ICT incidents resolved by 31 March 2022	90%-100% of reported ICT incidents resolved by 30 June 2022
ICT	Turnaround time in placing documents & information on the municipal website	0	0	New	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 June 2022	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 September 2021	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 31 December 2021	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 31 March 2022	Placement of documents & information on the municipal website 5 (five) working days from the date submitted to ICT by 30 June 2022
									*Website Register *SITA email confirming placement of document & information

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1 st Qtr	2 nd Qtr	3 rd Qtr	4 th Qtr	
ICT	Number of ICT Service Providers Performance Monitoring & Evaluation meetings held	n/a	n/a	new	4 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 June 2022	1 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 September 2021	2 ICT Service Providers Performance Monitoring & Evaluation meetings held by 31 December 2021	3 ICT Service Providers Performance Monitoring & Evaluation meetings held by 31 March 2022	4 ICT Service Providers Performance Monitoring & Evaluation meetings held by 30 June 2022	Attendance Register, Minute and service providers performance monitoring and evaluation report
Occupational health and safety (OHS)	% expenditure of uniform & protective clothing	1,000,000	1 500 000	New	90%-100% (R900,000-R1,000,000) expenditure of uniform & protective clothing by 30 June 2022	n/a	n/a	n/a	90%-100% (R900,000-R1,000,000) expenditure of uniform & protective clothing by 30 June 2022	BTO expenditure report

Programme		Programme Initiator	Original Budget R244 165	Adjusted Budget R244 165	Initial Baseline 2021/2022	Annual Target	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026
*OHS		Medical surveillance conducted	R244 165	244 165	New	1 Medical surveillance conducted by 30 June 2022	n/a	n/a	n/a	1 Medical surveillance conducted by 30 June 2022	Medical Surveillance Report by registered medical
OHS		First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee held	n/a	n/a	New	First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee by 30 June 2022	n/a	n/a	n/a	First Aid in the Workplace / Risk Based Primary Emergency Care Training for Health & Safety Committee by 30 June 2022	Certificates of First Aid in the Workplace / Risk Based Primary Emergency Care Training / Attendance Register

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited Baseline 2020/2021	Annual target	2021/2022			
						Actual	Target	Actual	Evidence
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	AGSA audit report/ audit action plan
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	87%	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	Audit action plan

Program	Performance Indicator	Original Budget FY06	Adjusted Budget FY06	Planned Baseline 2006/07	Original Target	2011/12			
						2011/12	2011/12	2011/12	2011/12
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022
	Quarterly IA follow up report								
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022
	Quarterly Risk assessment reports								

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	Key Performance Indicator	Original Budget R '000's 2021/2022	Adjusted Budget R '000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022
									Signed deviation report

8.3. BUDGET AND TREASURY

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Program	Key performance indicator	Original Budget R 00's	Adjusted Budget R 00's	Added baseline 2020/21	Annual target	2021/2022				Expenditure
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Indigents	% of registered indigents who receives free basic electricity by 30 June 2021 (GKPI)	R 207 800	0	25%	20% of registered indigents who receives free basic electricity by 30 June 2021 (GKPI)	20% of registered indigents who receives free basic electricity by 30 September 2021 (GKPI)	20% of registered indigents who receives free basic electricity by 31 December 2021 (GKPI)	20% of registered indigents who receives free basic electricity by 31 March 2022 (GKPI)	20% of registered indigents who receives free basic electricity by 30 June 2021 (GKPI)	Indigent register and Eskom beneficiary list

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Programme	Key Performance Indicator	Original Budget R '000's 2021/2022	Adjustment Budget R '000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Expenditure
Financial management	Cost coverage ratio (GKPI)	n/a	n/a	0	1 to 3 months Cost coverage ratio by the 30 June 2022	n/a	n/a	n/a	1 to 3 months Cost coverage ratio by the 30 June 2022	2021/2022 AFS
Revenue	% outstanding service debtors to revenue (GKPI)	n/a	n/a	26%	5% outstanding service debtors to revenue by 30 June 2022	n/a	n/a	n/a	5% outstanding service debtors to revenue by 30 June 2022	2021/2022 AFS
Budget	Submission of MTRE Budget to Council 30 days before the start of the new financial year	n/a	n/a	1	1 Submission of MTRE Budget to Council 30 days before the start of the new financial year (31 May 2022)	n/a	n/a	n/a	1 Submission of MTRE Budget to Council 30 days before the start of the new financial year (31 May 2022)	Council resolution / MTRE budget

Program	Key Performance Indicator	Original Budget FY 2021/22	Revised Budget FY 2021/22	Actual Budget FY 2021/22	Annual Target	2021/22			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Revenue	% of billed revenue collected	n/a	n/a	New	80% of billed revenue collected by 30 June 2022	20% of billed revenue collected by 30 September 2021	40% of billed revenue collected by 31 December 2021	60% of billed revenue collected by 31 March 2022	80% of billed revenue collected by 30 June 2022
									revenue report

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
AFS	Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2022	n/a	n/a	1	1 Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2022	n/a	n/a	1 Audited Annual Financial Statements (AFS) and Audit report submitted to council by 25 January 2022	n/a
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations)	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations)
								Signed deviation report	

Programme	Key Performance Indicator	Original Budget FY2022	Adjusted Budget FY2022	Audited Baseline FY2021	Annual Target	FY2022					Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Actual	
Expenditure	% Payment of creditors within 30 days				by 30 June 2022					by 30 June 2022	
				100%	100% Payment of creditors within 30 days by 30 June 2022	100% Payment of creditors within 30 days by 30 September 2021	100% Payment of creditors within 30 days by 31 December 2021	100% Payment of creditors within 30 days by 31 March 2022	100% Payment of creditors within 30 days by 30 June 2022		Creditors age analysis
Assets management	Number of assets verifications conducted	n/a	n/a	1	1 assets verifications conducted by 30 June 2022	n/a	n/a	n/a	1 assets verifications conducted by 30 June 2022		Assets verification report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	n/a	AGSA audit report/ Audit action plan
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	87%	80% of Auditor General matters resolved as per the approved audit action	n/a	n/a	n/a	80% of Auditor General matters resolved as per the approved audit action	Audit action plan

Programme	Key Performance Indicator	Original Budget FY 2021/2022	Adjustment Budget FY 2021/2022	Audited Actual 2021/2022	Annual Target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
					plan by 30 June 2022				plan by 30 June 2022
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	Quarterly IA follow up report
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022
									Quarterly Risk assessment reports

8.4. COMMUNITY SERVICES

KPA 4 – BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Waste management	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	n/a	n/a	8	Collection of waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	4 reports for waste collection by 30 September 2021	8 reports for waste collection by 31 December 2021	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	waste removal in Groblersdal Hlogotlou Roosenekaal Motetema	*Waste removal reports * Copy of Log book
Waste management	Number of waste received (tons) at landfill site	n/a	n/a	New	2100 tons of waste received at landfill site by 30 June 2021	100 tons of waste received at landfill site by 30 September 2021	200 tons of waste received at landfill site by 31 December 2021	800 tons of waste received at landfill site by 31 March 2022	2100 tons of waste received at landfill site by 30 June 2022	Reports on tons received

Programme	Key Performance Indicator	Original Budget FY 2021/2022 (MUS)	Adjusted Budget FY 2021/2022 (MUS)	Actual Baseline FY 2021/2022	Annual Target	4th Qtr	3rd Qtr	2nd Qtr	1st Qtr	Expenditure
Education and libraries	Number of initiatives held to promote library facilities	n/a	n/a	3	4 initiatives held to promote library facilities by 30 June 2022	1 initiatives held to promote library facilities by 30 September 2021	2 initiatives held to promote library facilities by 31 December 2021	3 initiatives held to promote library facilities by 31 March 2022	4 initiatives held to promote library facilities by 30 June 2022	Attendance and register Reports
Environmental management	Number of environmental awareness conducted	Opex	Opex	3	4 environmental awareness conducted by 30 June 2022	1 environmental awareness conducted by 30 September 2021	2 environmental awareness conducted by 31 December 2021	3 environmental awareness conducted by 31 March 2021	4 environmental awareness conducted by 30 June 2022	Attendance and register Reports
Disaster management	Number of disaster awareness campaigns conducted	Opex	Opex	3	4 disaster awareness campaigns conducted by 30 June 2022	1 disaster awareness campaigns conducted by 30 September 2021	2 disaster awareness campaigns conducted by 31 December 2021	3 disaster awareness campaigns conducted by 31 March 2022	4 disaster awareness campaigns conducted by 30 June 2022	Attendance and register Reports

Programme	Key performance indicator	Original Budget R '000's 2021/2022	Adjustment Budget R '000's 2021/2022	Audited baseline 2020/2021	Annual Target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Disaster management	% of disaster relief provided	Opex	Opex	New	100% of disaster cases attended by end of June 2022	100% of disaster cases attended September 2021	100% of disaster cases attended December 2021	100% of disaster cases attended March 2022	100% of disaster cases attended by June 2022	completed assessment form
Disaster management	% of disaster cases reported and attended to within 48 hours	n/a	n/a	New	100% of disaster cases reported and attended to within 48 hours by 30 June 2022	100% of disaster cases reported and attended to within 48 hours by 30 September 2021	100% of disaster cases reported and attended to within 48 hours by 31 December 2021	100% of disaster cases reported and attended to within 48 hours by 31 March 2022	100% of disaster cases reported and attended to within 48 hours by 30 June 2022	Completed assessment form
Safety and security	Number of community safety forum meetings held	n/a	n/a	3	4 community safety forum meetings held by 30 June 2022	1 community safety forum meetings held by 30 September 2021	2 community safety forum meetings held by 31 December 2021	3 community safety forum meetings held by 31 March 2022	4 community safety forum meetings held by 30 June 2022	Reports and attendance register

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

STRATEGIC OBJECTIVES: TO IMPROVE SOUND AND MUNICIPAL FINANCIAL MANAGEMENT

Programme	Key Performance Indicator	Original Budget R 00's 2021/2022	Adjusted Budget R 00's 2021/2022	Endised baseline 2020/2021	Actual target	1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	End of year
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited Baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	n/a
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	87%	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	n/a	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022
									AGSA audit report / audit action plan
									Audit action plan

Programme	Key Performance Indicator	Original Budget FY 2021/22	Adjusted Budget FY 2021/22	Updated baseline 2020/21	Annual target	2021/22			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022
	Quarterly IA follow up report								Quarterly IA follow up report
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022
	Quarterly Risk assessment reports								Quarterly Risk assessment reports

DEVELOPMENTAL PLANNING AND LOCAL ECONOMIC

KPA 1: SPATIAL DEVELOPMENT ANALYSIS AND RATIONALE

Strategic objectives: To promote integrated human settlements

Programme	Key performance indicator	Original Budget R'000's 2021/2022	Adjustment Budget R'000's 2021/2022	Audited Baseline 2020/2021	Annual Target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Land Use Management	% of land use applications received and processed within 90 days	n/a	n/a	100%	100% of land use applications received and processed within 90 days by 30 June 2022	100% of land use applications received and processed within 90 days by 30 September 2021	100% of land use applications received and processed within 90 days By 31 December 2021	100% of land use applications received and processed within 90 days by 31 March 2022	100% of land use applications received and processed within 90 days by 30 June 2022
									Land use application register

Programme	Key performance indicator	Original Budget FY05-2010/2012	Adjusted Budget FY06/07-2011/2012	Target baseline FY06/07-2011/2012	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Compliance with National building regulations	% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans	n/a	n/a	100%	100% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans by 30 June 2022	100% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans by 30 September 2021	100% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans by 31 December 2021	100% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans by 31 March 2022	100% of new building plans of less than 500 square metres assessed within 10 days of receipt of plans by 30 June 2022
	% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans	n/a	n/a	100%	100% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans by 30 June 2022	100% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans by 30 September 2021	100% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans by 31 December 2021	100% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans by 31 March 2022	100% of new building plans of more than 500 square metres assessed within 28 days of receipt of plans by 30 June 2022

Programme	Key Performance Indicator	Original Budget R 000s	Adjusted Budget R 000s	Actual Expenditure R 000s	2021/22			
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Compliance with National building regulations	% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act	n/a	n/a	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2022	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 September 2021	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 December 2021	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 31 March 2022	100% of inspections conducted on building construction with an approved plan to ensure compliance with Sec. 6(c) and 17 (b) of National Building Regulations and Building Standards Act by 30 June 2022
								Inspection report

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

Programme	Key performance indicator	Original Budget (R'000's) 2021/2022	Adjustment Budget (R'000's) 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
EPWP	Number of job opportunities provided through EPWP grant (GKPI)	EPWP grant	EPWP grant	71	69 jobs opportunities provided through EPWP grant by 30 June 2022 (GKPI)	n/a	69 jobs opportunities provided through EPWP grant by 31 December 2021 (GKPI)	n/a	n/a
	Number of SMME's and Co-operatives capacity building workshops/ Training held [LED Training]	n/a	n/a	12	14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2022 [LED Training]	3 SMME's and Co-operatives capacity building workshops/ Training held by 30 September 2021 [LED Training]	6 SMME's and Co-operatives capacity building workshops/ Training held by 31 December 2021 [LED Training]	10 SMME's and Co-operatives capacity building workshops/ Training held by 31 March 2022 [LED Training]	14 SMME's and Co-operatives capacity building workshops/ Training held by 30 June 2022 [LED Training]
									List of approved appointees
									Reports and attendance registers

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	Key performance indicator	Original Budget FY 2021/2022	Adjusted Budget FY 2021/2022	Audited Results FY 2021/2022	Annual Budget	FY 2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022
									Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R '000's 2021/2022	Adjusted Budget R '000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	n/a
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	Quarterly IA follow up report

Programme	Key Performance Indicator	Original Budget FY 2021/22	Adjusted Budget FY 2021/22	Actual Baseline FY 2020/21	Annual Budget FY 2021/22	2021/22			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022		December 2021		
						25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022
									Quarterly Risk assessment reports

8.5 DEPARTMENT: EXECUTIVE SUPPORT

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Programme	Key performance indicator	Original Budget R '000's 2021/2022	Adjustment Budget R '000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Transversal programmes	number of Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation	Opex	Opex	1	2 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 30 June 2022	n/a	n/a	1 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 31 March 2022	2 Transversal programmes implemented in terms of mainstreaming with respect to HIV/AIDS, Gender, Disabled, Women and Children Rights, elderly and moral re-generation by the 30 June 2022
									Programme and attendance register

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Planned Milestone 2021/2022	Annual target 2021/2022				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
MPAC programme	number of MPAC quarterly reports submitted to council	n/a	n/a	3	1 MPAC quarterly reports submitted to council by 30 September 2021	2 MPAC quarterly reports submitted to council by 31 December 2021	3 MPAC quarterly reports submitted to council by 31 December 2021	3 MPAC quarterly reports submitted to council by 31 December 2021	Council resolution
	Number of MPAC outreaches initiated	1000 000	1000 000	2	n/a	n/a	n/a	1 MPAC outreaches initiated by 30 June 2022	Reports and attendance register
Mayoral Campaigns (event promotions)	number of Mayoral outreach projects initiated	623 400	491 700	1	n/a	n/a	n/a	1 Mayoral outreach programmes initiated by 30 June 2022	Report and Attendance register

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Speakers outreach (event promotions)	number of Speakers outreach projects initiated by 30 June 2022	207 800	207 800	3	1 Speakers outreach programmes initiated by 30 June 2022	n/a	n/a	n/a	1 Speakers outreach programmes initiated by 30 June 2022	Report and Attendance register
Ward committee	Number of ward committee reports submitted to council by 30 June 2022	n/a	n/a	2	2 ward committee reports submitted to council by 30 June 2022	n/a	n/a	1 ward committee reports submitted to council by 31 March 2022	2 ward committee reports submitted to council quarterly by 30 June 2022	Council resolution
Youth programmes	Number of youth programmes initiated	Opex	opex	2	1 youth programmes initiated by 30 June 2022	n/a	n/a	n/a	1 youth programmes initiated by 30 June 2022	Report and attendance register
Communications	Number of municipal newsletter printed/ produced	1000 000	1 200 000	719	5000 Of copies municipal newsletter printed/ produced by 30 June 2022	1250 Of municipal newsletter printed/ produced by 30 September 2021	2500 of municipal newsletter printed/ produced by 31 December 2021	n/a	5000 of municipal newsletter printed/ produced 20 June 2022	Delivery note and copy of the newsletter

Programme	Key Performance Indicator	Original Budget FY 2021/2022	Adjusted Budget FY 2021/2022	Initial baseline 20/01/2021	Annual target	2nd Half	3rd Half	4th Half	Evidence
Communications	Review of communication strategy	n/a	n/a	100 %	review of communication strategy by 30 June 2022	n/a	n/a	review of communication strategy by 30 June 2022	Council resolution
Customer Care services	% of community complaints received, [redacted]	n/a	n/a	100%	100% community complaints received and [redacted] by 30 June 2022	100% community complaints received, [redacted] by 31 December 2021	100% community complaints received, [redacted] by 31 March 2022	100% community complaints received, [redacted] by 30 June 2022	Community complaints register
	Number of customer care implementation plan and monitoring conducted	n/a	n/a	New	4 customer care implementation plan and monitoring conducted by 30 June 2022	2 customer care implementation plan and monitoring conducted by 31 December 2021	3 customer care implementation plan and monitoring conducted by 31 March 2022	4 customer care implementation plan and monitoring conducted by 30 June 2022	Implementation and monitoring register

Programme	Key performance indicator	Original Budget R '000's 2021/2022	Adjustment Budget R '000's 2021/2022	Audited Baseline 2020/2021	Annual Target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Council resolutions	% council resolutions implemented	n/a	n/a	New	100% council resolutions implemented by 30 June 2022	25% council resolutions implemented by 30 September 2021	50% council resolutions implemented by 31 December 2021	75% council resolutions implemented by 31 March 2022	100% council resolutions implemented by 30 June 2022	Resolution register

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and municipal financial management

Programme	Key performance indicator	Original Budget FY 2021/2022	Adjustment Budget FY 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						Year 1	Year 2	Year 3	Endline
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022 Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	n/a
									AGSA audit report / audit action plan
Audit	% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	87%	80% of Auditor General matters resolved as per the approved audit action plan by 30 June 2022	n/a	n/a	80%	Audit action plan

Programme	Key performance indicator	Original Budget FY2021/2022	Adjusted Budget FY2021/2022	Audited baseline FY2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 December 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022
	Quarterly IA follow up report								Quarterly IA follow up report
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022
	Quarterly Risk assessment reports								Quarterly Risk assessment reports

2.6 INFRASTRUCTURE SERVICES

KPA 3: LOCAL ECONOMIC DEVELOPMENT

Strategic objectives: To promote conducive environment for economic growth and development

Programme	Key Performance Indicator	Original Budget R'000's 2021/2022	Adjusted Budget R'000's 2021/2022	Audited Baseline 2020/2021	Annual Target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
EPWP	Number of job opportunities created through infrastructure projects (GKPI)	MIG/ INEP/ EMLM	MIG/ INEP/ EMLM	244	300 job opportunities created through infrastructure projects by 30 June 2022 (GKPI)	90 job opportunities created through infrastructure projects by 30 September 2021 (GKPI)	160 job opportunities created through infrastructure projects by 31 December 2021 (GKPI)	250 job opportunities created through infrastructure projects by 31 March 2022 (GKPI)	300 job opportunities created through infrastructure projects by 30 June 2022 (GKPI)
									List of appointees

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

Program	Key performance indicator	Original Budget FY2021/22	Adjusted Budget FY2021/22	Actual baseline FY2021/22	Annual target	2020/21			
						1st Qtr	2nd Qtr	3rd Qtr	End year
Roads and storm water	Kilometers of graveled roads re-graveled	n/a	n/a	292.5km	155km of gravel municipal roads/ streets re-graveled by 30 June 2022	20km of gravel municipal roads/ streets re-graveled by 30 September 2021	60km of gravel municipal roads/ streets re-graveled by 31 December 2021	110km of gravel municipal roads/ streets re-graveled by 31 March 2022	155km of gravel municipal roads/ streets re-graveled by 30 June 2022
									Completion certificates

KPA 2: INSTITUTIONAL DEVELOPMENT AND MUNICIPAL TRANSFORMATION

Strategic Objectives: To build capable, responsive, accountable, effective and efficient municipal institutions and administration

Programme	Key performance indicator	Original Budget R'000's 2021/2022	Adjustment to Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022			
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr
Municipal Infrastructure Grants (MIG)	Number of MIG reports submitted to CoGHSTA	n/a	n/a	12	12 MIG reports submitted to CoGHSTA by 30 June 2022	3 MIG reports submitted to CoGHSTA by 30 September 2021	6 MIG reports submitted to CoGHSTA by 31 December 2021	9 MIG reports submitted to CoGHSTA by 31 March 2022	12 MIG reports submitted to CoGHSTA by 30 June 2022
Department of Energy(DOE)	Number of INEP reports submitted to department of energy	n/a	n/a	12	12 INEP reports submitted to department of energy by 30 June 2022	3 INEP reports submitted to department of energy by 30 September 2021	6 INEP reports submitted to department of energy by 31 December 2021	9 INEP reports submitted to department of energy by 31 March 2022	12 INEP reports submitted to department of energy by 30 June 2022

KPA 5: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

Strategic Objectives: To improve sound and sustainable municipal financial management

Programme	Key Performance Indicator	Original Budget FY2005-2021/2022	Adjusted Budget FY2005-2021/2022	Actual Baseline 2021/2022	Annual Target 2021/2022				Evidence
					1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Project Management	% spending on MIG funding by the 30 June 2022	MIG	MIG	100%	10% spending on MIG funding by the 30 September 2021	50% spending on MIG funding by 31 December 2021	75% spending on MIG funding by the 31 March 2022	100% spending on MIG funding by the 30 June 2022	MIG monthly report
Electricity	% spending on INEP funding by 30 June 2022	INEP	INEP	97%	25% spending on INEP funding by 30 September 2021	30% spending on INEP funding by 31 December 2021	80% spending on INEP funding by 31 March 2022	100% spending on INEP funding by 30 June 2022	INEP monthly report

Programme	Key performance indicator	Original Budget R'000's 2021/2022	Adjustment Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Evidence
SCM	Number of SCM deviation reports submitted to municipal manager (reduction of number of deviations)	n/a	n/a	3	Maximum of 4 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 September 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 December 2021	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 31 March 2022	Maximum of 1 SCM deviation reports submitted to municipal manager (reduction of number of deviations) by 30 June 2022	Signed deviation report

KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Strategic objectives: To enhance good governance and public participation

Programme	Key Performance Indicator	Original Budget R MB's 2021/2022	Adjusted Budget R MB's 2021/2022	Audited Baseline 2020/2021	Annual targets	2021/2022				Findings
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
Audit	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year	n/a	n/a	Unqualified Audit Opinion	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	n/a	Obtain an Unqualified Auditor General opinion for the 2020/2021 financial year by 30 November 2021	n/a	AGSA audit report / audit action plan
Audit	% of Internal Audit Findings resolved per quarter as per the Audit Plan	n/a	n/a	92%	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 September 2021	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 31 March 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	100% of Internal Audit Findings resolved per quarter as per the Audit Plan by 30 June 2022	Quarterly IA follow up report

Programme	Key performance indicator	Original Budget R 000's 2021/2022	Adjustment Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual target	2021/2022				Evidence
						1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	
							December 2021			
Risk management	% execution of identified risk management plan within prescribed timeframes per quarter	n/a	n/a	100%	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	25% execution of identified risk management plan within prescribed timeframes per quarter by 30 September 2021	50% execution of identified risk management plan within prescribed timeframes per quarter by 31 December 2021	75% execution of identified risk management plan within prescribed timeframes per quarter by 31 March 2022	100% execution of identified risk management plan within prescribed timeframes per quarter by 30 June 2022	Quarterly Risk assessment reports

9. DETAILED CAPITAL WORKS PLAN

The Municipality is faced with serious financial constraints to cater for all KPAs in terms of capital allocations. The institution has developed a three year infrastructure development capital projects that will be funded through MIG, INEP and own revenue allocations. Some of the projects have been registered whilst others are still in the process of registration

The list of projects indicated below is from municipal departments, however budget allocation is not sufficient. Projections for the outer years have been made although they will be reviewed when developing the 2018/19 IDP document. The budget has been reviewed in line with the requirements of MSCOA (Municipal Standard Chart of Accounting).

KPA 4 - BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Strategic objectives: To provide for basic services delivery and sustainable infrastructural development

CAPITAL PROJECTS									
Ward No.	Project	Key Performance Indicator	Original Budget R000s 2017/202	Adjusted Budget R000s 2020/202	Actual Baseline 2020/202	Annual Target	1st quarter 2021 quarter	2nd quarter 2021 quarter	3rd quarter 2021 quarter
n/a	computer equipment	% expenditure on computer equipment	460 000	860 000	92.15%	90% minimum expenditure on computer equipment by 30 June 2020	10% minimum expenditure on computer equipment by 30 September 2021	25% minimum expenditure on computer equipment by 31 December 2021	70% minimum expenditure on computer equipment by 31 March 2022
									90% minimum expenditure on computer equipment by 30 June 2022
									Expenditure report / screen shot
									corporate services

CAPITAL PROJECTS											
War d No.	Project	Key performance indicator	Original Budget R'000's 2021/2022	Adjusted Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Responsi bility
n/a	Air conditioners	% Processing of procurement request submitted	300 000	300 000	50%	100% Processing of procurement request submitted by 30 September 2021	100% Processing of procurement request submitted by 30 September 2021	n/a	n/a	n/a	Infrastruct ure
n/a	Forklift (zero weighted)	procurement of forklift (zero weighted)	100 000	0	New	procurement of forklift by 31 March 2022	n/a	n/a	procurement of forklift by 31 March 2022	n/a	Budget and treasury (zero weighted)

CAPITAL PROJECTS											
Ward No.	Project	Key Performance Indicator	Original Budget FY2021/2022	Adjusted Budget FY2021/2022	Allocated Baseline FY2021/2022	Actual Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Response Unit
13	Disaster management centre emergency relief store room (zero weight)	Construction of Disaster management centre emergency relief store room (zero weight)	100 000	0	New	Construction of Disaster management centre emergency relief store room by 30 June 2022	Development of Specification by 30 September 2021	placing of Advertisement of service provider by 31 December 2021	Appointment of service provider by 31 March 2022	Construction of Disaster management centre emergency relief store room by 30 June 2022	Community services (zero weight)
13	Upgrading and development of parks	Number of parks to be developed and upgraded (zero weight)	200 000	0	new	2 parks upgraded and developed by 30 June 2022	Development of Specification by 30 September 2021	placing of Advertisement of service provider by 31 December 2021	Appointment of service provider by 31 March 2022	2 parks upgraded and developed by 30 June 2022	Community services (zero weight)

CAPITAL PROJECTS											
Ward No.	Project	Key Performance Indicator	Original Budget 2021/2022	Adjusted Budget 2021/2022	Applied Budget 2021/2022	Annual Budget	1st Quarter	2nd Quarter	3rd Quarter	Financial Year	Responsible Party
30	Roosenekaal concrete palisade (zero weight)	Upgrading of Roosenekaal concrete palisade (zero weight)	100 000	0	New	Upgrading of Roosenekaal concrete palisade by 30 June 2022	Development of Specification by 30 September 2021	placing of Advertisment of service provider by 31 December 2021	Appointment of service provider by 31 March 2022	Upgrading of Roosenekaal concrete palisade by 30 June 2022	Q1 Specification Q2 Copy of Advert Q3 appointment letter Q4 Completion certificate Community service (zero weight)
13	Fencing of Game farm	Fencing of Game farm (zero weight)	1 100 000	0	new	Fencing of Game farm by 30 June 2022	Development of Specification by 30 September 2021	placing of Advertisment of service provider by 31 December 2021	Appointment of service provider by 31 March 2022	Fencing of Game farm by 30 June 2022	Q1 Specification Q2 Copy of Advert Infrastructure (zero weight)

CAPITAL PROJECTS												
Ward No.	Project	Key Performance Indicator	Original Budget FY2021/2022	Adjusted Budget FY2021/2022	Adjusted baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Expenditure	Resource
n/a	No illegal dumping boards (zero weight)	Procurement of No illegal dumping boards (Zero weight)	200 000	0	new	Procurement of No illegal dumping boards by 30 June 2022	Development of Specification by 30 September 2021	placing of Advertisements of service provider by 31 December 2021	Re-advertisement of service provider 31 March 2022	Procurement of No illegal dumping boards by 30 June 2022	Q3 appointment letter Q4 Completion certificate Q1 Specification Q2 Copy of Advert Q3 Copy of Advert Q4 Delivery note	Community services (zero weight)

CAPITAL PROJECTS									
Ward ID	Project	Key Performance Indicator	Original Budget 2019/20	Amended Budget 2021/22	Original Budget 2019/20	Amended Budget 2021/22	1st Quarter	2nd Quarter	3rd Quarter
30	Normalisation of electricity at Roosenekaa	Installation of pre-paid meters and Vending System at Roosenekaa	0	6 300 000	new	new	n/a	n/a	Installation of pre-paid meters and Vending System at Roosenekaa by end of March 2022
								n/a	Completion certificate
								n/a	Infrastructure
13	Prepaid smart metering	Number of prepaid smart metering to be installed in Groblersdal	0	5 124 000	new	new	n/a	n/a	315 Prepaid smart metering installed in Groblersdal by 31 March 2022
								350 Prepaid smart metering installed in Groblersdal by 30 June 2022	Vending Report
									Infrastructure
24	Reticulation of stands with electrical infrastructure	Number of stands reticulated with electrical infrastructure at Ga Posa	2 088 000	4 530 000	new	new	Appointment of the contractor, site handover and site	construction of MV and LV by 31 December 2021	construction of MV and LV by 31 March 2022
								252 stands reticulated with electrical infrastructure by 30th June 2022	Q1 Appointment letter Q2 Progress report Q3
									Infrastructure

CAPITAL PROJECTS												
Ward No.	Project	Key performance indicator	Original Budget R'000's 2021/2022	Adjustment Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsibility
	Water at Ga Posa					Complete by 30 th June 2022	Establishment by 30 September 2021				Progress report As-built drawings Q4 completion certificate	
14	Reticulation of stands with electrical infrastructure at Masakaneng	Number of stands reticulated with electrical infrastructure at Masakaneng	5 508 000	6 722 000	New	324 stands reticulated with electrical infrastructure by 30 th June 2022	Appointment of the contractor, site handover and site establishment by 30 September 2021	construction of MV and LV by 31 December 2021	construction of MV and LV by 31 March 2022	324 stands reticulated with electrical infrastructure by 30 th June 2022	Q1 Appointment letter Q2 Progress report Q3 Progress report As-built drawings Q4 completion certificate	infrastructure

CAPITAL PROJECTS												
WIL ID	Project	Key Performance Indicator	Original Budget R000's	Adjusted Budget R000's	Approved Baseline 2020/21	Annual target	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Extended	Responsibility
N6			242 7402	242 7402	242 7402							
12	Reticulation of stands with electrical infrastructure at Maleoskop	Designs of stands to be reticulated with electrical infrastructure	3 348 000	3 300 000	New	191 stands reticulated with electrical infrastructure by 30 th June 2022	Appointment of the contractor, site handover and site establishment by 30 September 2021	construction of MV and LV by 31 December 2021	construction of MV and LV by 31 March 2022	191 stands reticulated with electrical infrastructure by 30th June 2022	Q1 Appointment letter Q2 Progress report Q3 Progress report Q4 As-build drawings completion certificate	infrastructure
14	Reticulation of stands with electrical infrastructure at Matlala Lehwelere	Number of stands reticulated with electrical infrastructure at Matlala Lehwelere	3 438 000	4 428 000	New	246 stands reticulated with electrical infrastructure by 30 th June 2022	Appointment of the contractor, site handover and site establishment by 30 September 2021	construction of MV and LV by 31 December 2021	construction of MV and LV by 31 March 2022	246 stands reticulated with electrical infrastructure by 30th June 2022	Q1 Appointment letter Q2 Progress report Q3 Progress report Q4 As-build drawings	Infrastructure

CAPITAL PROJECTS											
Ward No.	Project	Key performance indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Audited baseline 2020/2021	Annual Target	1st quarter	2nd quarter	3rd quarter	4th quarter	Responsibility
13	Upgrading of Groblersdal traffic lights (zero weight)	Number of traffic lights intersections upgraded in Groblersdal (zero weight)	340 000	0	New	3 traffic lights intersections upgraded in Groblersdal by 30 June 22	n/a	n/a	Appointment of the service provider by 31 March 2022	3 traffic lights intersections upgraded in Groblersdal by 30 June 2022	Q3 Appointment letter Q4 Completion certificate (zero weight)
27	Upgrading of Tafelkop stadium access road	Upgrading of Tafelkop stadium access road	13 184 000	18 234 000	New	upgrading of Tafelkop stadium access road by 30 June 2022	Advertising of the project by 30 September 2021	Appointment of service provided, site hand over and site establishment by 31 December 2021	upgrading of Tafelkop stadium access road by 31 March 2022	upgrading of Tafelkop stadium access road by 30 June 2022	Q1 Tender advert Q2 Appointment letter Q3 Progress report Q4

CAPITAL PROJECTS									
Ward No.	Project	IC Description	Original Budget	Adjusted Budget	Actual Budget	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
13	Groblersdal landfill site (zero weight)	Upgrading of Groblersdal landfill site (Zero weight)	9 050 000	0	0	Upgrading of landfill site by 30 June 2022	Appointment of service provided, site hand over and site establishment by 31 December 2021	Upgrading of landfill site by 31 March 2022	Upgrading of landfill site by 30 June 2022
								Progress report	
								Q1 Tender advert	Infrastructure
								Q2 Appointment letter	(zero weight)
								Q3 Progress report	
								Q4 Completion certificate	

CAPITAL PROJECTS												
War d No.	Project	key performance indicator	Original Budget R'000's 2021/2022	Adjustm ent Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th Quarter	Evidence	Responsi bility
11	Bloempoot to Uitspanning Access Road	Upgrading of of Bloempoot to Uitspanning Access Road	13 000 000	18 000 000	New	upgrading of Bloempoot /Uitspannin g access road by 30 June 2022	Advertising of the project by 30 September 2021	Appointment of service provided, site hand over and site establishme nt by 31 December 2021	Construction of the road by 31 March 2022	Construction of the road by 30 June 2022	Q1 Tender advert Q2 Appointme nt letter Q3 Progress report Q4 Progress report	Infrastruct ure
31	Moteterna Internal Streets (zero weight)	construction of Moteterna internal access streets (zero weight)	1 500 000	0	1,365km	Constructio n of Moteterna internal access street by	n/a	n/a	Advertiseme nt of the tender and appointment of the Service Provider by	Site handover, Site Establishment and Construction of access	Q1 Advert and appointmen t letter Q2	Infrastruct ure (zero weight)

CAPITAL PROJECTS										
Ward No.	Project	Key Performance Indicator	Original Budget R000s	Adjusted Budget R000s	Actual Budget R000s	1st Quarter	2nd Quarter	3rd Quarter	End of Year	Residual
						30 June 2022		31 March 2022	road by 30 June 2022	Progress report
All wards	Rehabilitation of Roads/streets in various wards (zero weight)	Rehabilitation of 1,4km of roads/streets in various wards (Zero weight)	2 500 000	0	New	1,4km of Roads/streets in various wards rehabilitated by 30 September 2021	n/a	n/a	n/a	Q1 Completion certificate (zero weight)
21	Upgrading of Kgaphamadi bus road stormwater control (zero weight)	Designs of Kgaphamadi bus road and storm water control (zero weight)	1 000 000	0	New	100% designs of Kgaphamadi bus road and stormwater control by 31 March 2022	40% preliminary report completed by 31 December 2021	100% designs of Kgaphamadi bus road and stormwater control by 31 March 2022	n/a	Q1 scoping report Q2 preliminary report Q3 Design report (zero weight)

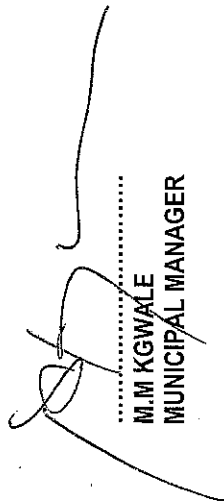
CAPITAL PROJECTS											
Wap or No	Project	Key Performance Indicator	Original Budget R 000's 2021/2022	Adjusted Budget R 000's 2021/2022	Adjusted Baseline 2020/2021	Annual Target	Quarter	Mid-Year	End-Year	Expend	Responsible Party
						December 2021					

CAPITAL PROJECTS												
Work d No	Project	Key performance Indicator	Original Budget R'000's 2021/2022	Adjusted Budget R'000's 2021/2022	Audited baseline 2020/2021	Annual target	1st quarter	2nd quarter	3rd quarter	4th quarter	Evidence	Responsi bility
14	Developmen t of Masakaneng	procurement of pipe culverts for Masakaneng	0	300 000	new	procuremen t of pipe culverts for Masakanen g by 30 June 2022	n/a	n/a	Appointment of the service provider by 31 March 2022	procurement of pipe culverts for Masakaneng by 30 June 2022	Delivery notes	Infrastruct ure
n/a	Supply and delivery of municipal vehicles	Number of vehicles to be procured from the existing lease to buy contract	800 000	1 079 000	New	05 used vehicles to be procured by 31 December 2021	n/a	05 used vehicles to be procured by 31 December 2021	n/a	n/a	Q2 Delivery notes	Infrastruct ure
n/a	Culverts, road signs, stormwater channel (zero weight)	% expenditure on procurement of culverts, road signs for stormwater channels (zero weight)	500 000		new	95% expenditure on procuremen t of culverts, road signs for stormwater channels by 31	50% expenditure on procurement of culverts, road signs for stormwater channels by 30 September 2021	95% expenditure on procurement of culverts, road signs for stormwater channels by 31 December 2021	n/a	n/a	Expenditur e report	Infrastruct ure (zero weight)

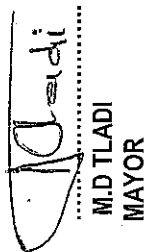
10. CONCLUSION

The SDBIP is a vital monitoring tool for the mayor and council to monitor in-year performance of the municipality. The SDBIP gives meaning to the budget and the IDP and will inform both in-year reporting in terms of section 71 of MFMA (monthly reporting), section 72 of MFMA (mid-year report) and section 46 of MSA (end-of-year annual reports). This enables the Mayor and Municipal Manager to be pro-active and take remedial steps in the event of poor performance..

The SDBIP provides the top layer of information for the performance agreements of the municipal manager and senior managers, including the outputs and deadlines for which they will be held responsible. The SDBIP aims to ensure that managers are problem-solvers, who routinely look out for unanticipated problems and resolve them as soon as possible. The SDBIP also enables the council to monitor the performance of the municipality against quarterly targets on service delivery.


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M.M KGWALE
MUNICIPAL MANAGER

03/03/2022
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DATE


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M.D TLADI
MAYOR

03/03/2022
.....
DATE

